

SECRET

DTR-7018

Approved For Release 2000/06/06 : CIA-RDP78-06362A000200130001-9

DD/S 71-4787

14 DEC 1971

MEMORANDUM FOR: Deputy Director for Plans

SUBJECT : Report on Official Cover

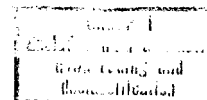
Tom:

We have been all too long in responding to your 4 October memorandum which forwarded the copy of the official cover survey. We farmed out the respective portions to the Support Offices concerned and I have in hand now their comments. As participants with the Clandestine Service in the use of official cover, we naturally are very much interested in making it work for ourselves, to say nothing of recognizing our responsibility to the Clandestine Service in ensuring that our management and use of cover is consistent with those whom we support. We have no quarrel by and large with what the survey proposes and the individual Office Heads would be glad to meet with representatives of the Central Cover Staff to discuss in detail the recommendations appropriate to their concerns. I think this would be a good idea. In the process of trying to cover a very large amount of detail, it's not unexpected that the study reflects some errors in fact and, consequently, draws in a few instances erroneous conclusions. I believe that these errors could be ironed out in the process of trying to develop the procedures to improve our use and management of official cover. Since neither you nor I can hope to be an expert in all the details, I'd like to suggest as a next step that I charge my Office Chiefs with the responsibility of meeting with the Chief, Central Cover Staff or his representatives to take up the recommendations. Should there develop any differences which can't be resolved, time enough for you and me to involve ourselves. It may be that it would be desirable to have a revision drafted after these individual discussions have taken place in order that we can eventually have an agreed document incorporating the full gamut of Support procedures relative to improved management and use of official cover. On the assumption that you will agree, I'm sending copies of this memorandum to each of the Support Office Heads.

(Signed) John W. Coffey

John W. Coffey  
Deputy Director

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ROUTING AND RECORD SHEET

SUBJECT: (Optional)

FROM: Deputy Director for Support  
Rm 7D18  
Hqs

EXTENSION

NO.

DTR-7013

DATE

14 DEC 1971

TO: (Officer designation, room number, and building)

DATE

OFFICER'S INITIALS

COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)

1. Director of Training  
Rm 1026, CoC Building

2.

25X1A

3.

4.

5.

6.

7.

8.

9.

10.

11.

25X1A

12.

13.

14.

15.

Hugh -

The attached should be self-explanatory. I suggest that you touch base with [REDACTED] to express your readiness to discuss the recommendations of the survey, with particular reference to the comments you originally made to this Office.

If I understand your comment on the CT Program correctly, your position is at variance with that which you have taken in other circumstances. I do not want to commit ourselves at any time to a pre-employment designation of an external CT and, therefore, urge that prior to discussions with the CS, jointly with Personnel and Security, you develop procedures which would accomplish the desired ends for the Clandestine Service without falling in the trap of a commitment to predetermine the Clandestine Service assignment of applicants. I would like to discuss with you, Harry and Oz whatever you come up with before it is locked in with the CS.

[REDACTED]  
John W. Coffey

Att

Cy of DD/S 71-4787

C/CTP action

May 72 - DDTR called C/CCS who said that he is waiting for a paper from Personnel and when he receives it he will be in touch with DTR.

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